

05 February 2024

Our Ref: S-158130

Dear Sir / Madam

**Invitation to attend the Zamara 11th Annual Retirement Conference 2023
Dubai, United Arab Emirates**

We are delighted to invite you to our upcoming **11th Annual Retirement Conference** that is scheduled for **05 March to 10 March 2024** at the **Oaks IBN Battuta Gate, Dubai, United Arab Emirates**

Our annual retirement conferences cover key issues that the retirement benefit industries are facing and looks to find ways to tackle these issues. The conference has an attendance over 100 participants from the retirement benefit industry including trustees of retirement benefits arrangements, regulators, and various other stakeholders of the industry. There are participants attending from across the Pan Africa region & UAE.

The theme at this year's conference is **'Global Trends in the Pension Ecosystem'**. For this interactive conference, we have lined up speakers from around the world and curated exciting content that will allow us to learn, envision and coin solutions relating to (among other things):

- Pension Technology and Digital Transformation
- Cross border Pension Challenges
- Post-Pandemic Resilience and Adaptability
- Data protection in Pension Schemes

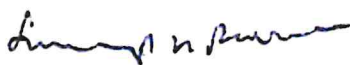
Our focus this year is to delve deeper into the international best practices, what challenges are being faced globally, what lessons can be extracted from these deliberations and how they would relate and improve how the industry operates back home.

Our vision is to create a financially secure and prosperous society. We believe this conference speaks to the vision. Our conference is one that cannot be missed and provides a great opportunity to gain insights on retirement matters.

We would like to present to you an opportunity to join us as a delegate at the conference. We have attached the Delegate Flyer.

Should you require more information about the conference, please feel free to reach us if you have any questions on events@zamara.co.ke or call us on **Tel No. +254 20 4969 000 / 709 469 000**.

Yours faithfully,



Sundeep K. Raichura
Group Chief Executive Officer